### **Bi-Annual Report**

### July to December 2019

Provider:	Stuart Ferguson (Chair of Board)/
	Deputized to Melanie Bowden – PCI Disability Manager
Director of Services:	Michael Williams
Care Managers:	Salome Murphy
	Sean Kelly
	Graham Egan
Report Completed by:	Melanie Bowden & Michael Williams
Date:	20 <sup>th</sup> January 2019

#### Introduction

Peacehaven Trust is a voluntary organisation located in Greystones, County Wicklow. The Trust manages 3 residential services, mainly for people with Intellectual Disabilities. 15 people are currently supported in total across the three homes with an office attached to one of the services - Lydia House. Blake House and 52 Applewood Heights are the other two services. The combined capacity is for 17 adult persons.

Peacehaven Trust is governed by a local board under the auspices of the Council for Social Witness of the Presbyterian Church in Ireland. The Board consists of five members all of whom represent the Council for Social Witness (CSW) of the Presbyterian Church in Ireland (PCI). The Chair of the Board acts as the 'Provider'. A memorandum of understanding is in place to allow the CSW to deputize the role of the Provider to their Disability Manager – Melanie Bowden who provides the day to day social care governance; and also to allow for data transfers. Core funding is continued to be provided by HSE.

Peacehaven Trust has full registration with HIQA; for the period 1<sup>st</sup> October 2018 to 30<sup>th</sup> September 2021.

### Method

This Bi-Annual report is based on the monthly internal monitoring reports; plus complaints data, incident data, medication incident data and staffing data for the reporting period. The internal monitoring reports throughout the space of a full year cover all 34 outcomes as

listed in the HIQA Judgement Framework. Therefore this reporting period covers approximately half of those outcomes.

The table below outlines the schedule for which outcomes are monitored within which month. The highlighted months indicate a major monitoring inspection, which are unannounced. All other monitoring visits may also be unannounced or may be planned.

January	9	Resident's Rights	
	3	Statement of Purpose	
February	8	Protection	
(Unannounced)	11	Visits	
	19	Directory of Residents	
	20	Information for Residents	
March	7	Positive Behaviour Support	
	28	Medicines and Pharmaceutical Support	
April	10	Communications	
	29	Volunteers	
May	18	Food and Nutrition	
	30	Notification of Incidents	
	31	Notification of Periods when Person in Charge is	
		Absent	
	32	Notification of Procedures and Arrangements for	
		Periods when Person in Charge is Absent	
June	21	Records	
	26	Protection against Infection	
	27	Fire Precautions	
July	12	Personal Possessions	
	33	Complaints Procedures	
August	13	General Welfare and Development	
(Unannounced)	15	Staffing	
	16	Training and Staff Development	
	25	Risk Management	
September	5	Individual Assessment and Personal Plans	
	4	Written Policies and Procedures	
October	6	Health Care	
	14	Person in Charge	
November	23	Admission and Contract for the provision of Services	
	24	Temporary absence, transition and discharge of	
		resident	
December	22	Governance and Management	
	17	Premises	



### Actions Arising from Previous Six Monthly Report (Jan – June 2019)

Action to be completed	By Whom	Date for	Completed?
		Completion	Comment
All HR files to be fully vetted for	L King	27.02.19	Complete
compliance			
Ensure Residents files are fully	M Williams	31.03.19	Majority complete –
updated – including transition to			some minor assessments
VCare			to finish
Lydia house is due for	M Williams	31.12.19	Several bedroom
redecoration – this has begun,			complete – the hallways
but due to staffing needs is			and common rooms still
delayed in some rooms (Small			to be finished.
sitting room; hall; kitchen and 3			Not complete.
bedrooms).			
Applewood works to be	M Williams	31.03.19	Complete
completed i.e. fire escape			
removal and re-tarmacking at			
rear; new bathroom for MOS and			
main bathroom.			
The Statement of Purpose	M Williams	12.19	Complete
needed to be updated and			
published on the company			
website.			
Several residents' Composite	Key Workers		Complete
Health Care Assessments needed			
to be uploaded in VCare.			
Care plans needed to be	Key Workers		Complete
uploaded in VCare by end of			
January.			

During January, February &	Key Workers		Complete
March 2019 all resident records			
where to be systematically			
uploaded in new IT system			
VCare.			
Group meetings needed to	Care		Complete
recommence in LH; and a PCP	Managers/		
was not completed.	Key Workers		
New risk assessments required	Key Worker		Complete
for potential of children visiting			
LH for one resident.			
Some residents needed 'Self-	Key Workers		Complete
medicines Assessments',			
Irish Sign Language training	M Williams	31.12.2019	Not Complete – course
required for AW staff.			not available – writing
			this ourselves.
'Diet & Nutrition' – training	M Williams	31.12.2019	Course currently being
required.			written by external
			expert
Colour coded chopping boards			
	S Kelly	31.08.19	Complete
needed for BH.	S Kelly	31.08.19	Complete
	S Kelly G Egan	31.08.19 30.09.19	Complete Both complete
needed for BH.			
needed for BH. Copies of menus missing from LH			
needed for BH. Copies of menus missing from LH – these all to be kept. Residents			
needed for BH. Copies of menus missing from LH – these all to be kept. Residents in LH to be encouraged to			
needed for BH. Copies of menus missing from LH – these all to be kept. Residents in LH to be encouraged to participate in cooking and			
needed for BH. Copies of menus missing from LH – these all to be kept. Residents in LH to be encouraged to participate in cooking and cleaning of house.	G Egan	30.09.19	Both complete
needed for BH. Copies of menus missing from LH – these all to be kept. Residents in LH to be encouraged to participate in cooking and cleaning of house. Some gaps still remain in HR	G Egan	30.09.19	Both complete

Work is progressing on 'weekly	L Farland	31.10.19	Complete
charges' to separate 'rent' from			
'care at source and all the way			
through the accounts.			
Details of former staff need to be	L Farland	31.10.19	Complete
compiled as per regulation			
Archives being sorted as per			
GDPR re. Current resident's past			
records; and also records of past			
residents.			
Person to be nominated to	M Williams	31.12.2019	Not Complete
ensure old data is properly			
shredded/destroyed			
Regarding infection control H&S	S Kelly	31.10.2019	Complete
committee to establish PCHCAI			
compliance; Legionella Control			
systems; and ensure that H&S is			
a regular discussion at all staff			
meetings.			
Maps for emergency exits being	S Kelly	30.11.2019	Complete
re-established in all locations.			
Emergency fire exit sign needed			
at front door of BH. Fire doors to			
be adjusted in LH to ensure that			
they close tightly as required.			

The monitoring reports found that actions from Jan to June 2019 where in the majority completed or near completion; with 'volume of work' or 'reliance on outside agencies' delaying full completion.

**The outcomes monitored in July** were '12 Personal Possessions', 33 'Complaints Procedure', The monitoring reports found that actions from June 19 were in the majority completed or pending within time scales allowed.

New actions arising concerned completion of personal possession lists and financial care plans for some residents. The financial systems to be reviewed by PCI Finance Officer. The monitoring reports found that all financial records and resident monies where all healthy and well.

Some 'End of life Plans' to be completed.

**The outcomes monitored in August** were '13 General Welfare and Development', '15 Staffing', 'Training and Staff Development', and '26 Risk Management'. This was a major monitoring inspection month and all visits were unannounced.

The monitoring reports found that most actions from July were met. Some outstanding actions from earlier in the year where highlighted again by monitoring, such as staff records and training – all of which were progressed in August, and completed no later than the end of the year (if not earlier).

**The outcomes monitored in September** were '5 Individual Assessment and Personal Pans', '4 Written Policies and Procedures'.

The monitoring reports found that most actions arising in August were met; with most actions outstanding from previous months also getting completed – except in LH where some resident documents needed proactive attention. Actions requiring the approval of the Board/HSE or relied on the services of an outside contractor remained outstanding. The monitoring reports found that the Director needed to with liaise M Bowden regarding the full list of polices and ensure that they are in full compliance with both HSE/HIQA and PCI. Supervision for most staff had fallen behind – With the staff compliment now at 27 persons, one Care Manager could not effectively supervise all Social Care Workers. The two other Care Managers were booked in for Supervision training with Carlow IT – this was completed by the end of November 2019.

Some resident forms (On VCare) where incomplete or needing an update – Birthday Planner; Advance Health Care; End of Life Plans – One PEEP; Personal Preference. The staff handbook has been sent to PCI for review; other polices are in review and discussion with PCI.

The outcomes monitored in October were '6 Health Care', '14 Person in Charge'.

The monitoring reports found that most actions arising in September were met – except in LH where some resident documents needed proactive attention. Actions requiring the approval of the Board/HSE or relied on the services of an outside contractor remained outstanding. The monitoring reports found that the Director needed to with liaise M Bowden regarding the full list of polices and ensure that they are in full compliance with both HSE/HIQA and PCI.

All regulatory requirements concerning the Person in Charge were met. Resident documents – Advanced Health Care Directives and EOLP plans were needed for most residents. Composite Health Assessment needed for 1 resident in BH and 1 in LH. Meds Self assessments needed in BH&LH for some residents; and excess cash being held in house safe in BH.

The outcomes monitored in November were '23 Admission and Contract for the Provision of Services', '24 Temporary Absence, Transition and discharge of Resident'. The Monitoring report found that an Admission Policy is in place; with one referral active with completed form. Residents present under three years have new contact information. Most residents have been a part of Peacehaven for over six years – such records not in place. That Contract of Care; Tenancy Agreement; Resident's Guide & Tenancy Handbook were in place for most residents – two needed update in LH. In regard to temporary absence (hospitalisation) or discharge - recorded discussions with HSE, Resident and Family with clear Transition Plans written are in place. Most short term actions from the October audit were met. Some Long term actions were met such fire compliance certs re AW and SOP for PHT.

**The outcomes monitored in December** were '22 Governance and Management', '17 Premises'. The monitoring report found that most of Lydia house is due for redecoration – this has begun, but due to maintenance staffing needs is delayed in some rooms (Small sitting room; hall; kitchen and 3 bedrooms). House are typically clean with good infection control systems in place. Occasional dust observed, and some litter outside.

Rosters had been increased in 2019 to ensure safe levels of care for all residents.

Supervision had not recommenced as planned – each staff needs to receive bimonthly supervision. Except two – all staff had appraisals by DOS in 2019.

Staff meetings and daily/weekly checks all occurring as they ought.



#### Monthly Monitoring of Medicines; Residents Satisfaction and Condition of houses.

Each month the monitoring reports generally found some errors in the medication storage, and set actions for correction – these were completed on time. Staff are doing much better at this, with fewer errors in the storage system detected each time.

Comments from the staff and residents remain positive.

The general condition of the houses were fine, with tidiness and cleanliness needing small improvement in some areas. A Tick Sheet cleaning system has produced great improvement in Lydia House and Blake House.

#### **Staffing Issues:**

Extra staffing have been recruited to safe services – funding for which are still being sought.

The staffing structure as of June 2019 are;

Position	No. Employed Whole Time Equivalent	
Director of Services	1	1
Administration Manager	1	0.6
Care Manager	3	1.5
Social Care Worker	18	14.5
Relief posts	5	0

Staff Meetings were generally held two Thursdays in three. One is a four hour meeting (which can include short training sessions) and the other is for two hours (Full time staff members only).

Staff training continues to ensure mandatory training occurred for First Aid Responder, Medication Management, Epilepsy & Recovery medication, Fire Safety, Evac Chair, Safe Guarding of Vulnerable Adults, Children First, Managing Signs of Distress (Positive Behavioural Support) and Manual Handling.

### Governance:

Peacehaven Trust is governed by a local board in conjunction with the Council for Social Witness of the Presbyterian Church in Ireland. The Board consists of five members all of whom represent the Council for Social Witness (CSW) of the Presbyterian Church in Ireland (PCI). The Chair of the Board acts as the 'Provider'. A memorandum of understanding is in place to allow the CSW to provide the day to day administrate and social care governance, through their Disabilities Services Manager – Melanie Bowden, and to allow for data transfers. Core funding is continued to be provided by HSE.

### Complaints:

There were 0 complaints received in this reporting period.

### **Incidents and Medication Errors:**

There were 59 incidents reported in the reporting period. There were 14 incidents/events which required reporting to HIQA, with 3 reports to the HSE Adult Safeguarding Team. 47 Medication errors were reported to management, with actions assigned to each. An overall decrease of 16 errors on the previous reporting period. For the third quarter the rate of errors was 0.41% of medication passes, which decreased from the previous quarter and again decreased to 0.30% in the fourth quarter.

The cause of staff errors report a mixed story. Errors caused by residents decreased dramatically from (16) in the 1<sup>st</sup> quarter to (1), (3) & (1) for quarters 2, 3 & 4. Minor errors caused by staff increased from (14) in the 1<sup>st</sup> quarter to (21) in the 2<sup>nd</sup> before falling in quarters 3 & 4 to (17) and then (11). Whilst major errors caused by staff increased over all during the year (6), (5), (8) and (7) respectively. In quarter four, one error lead to disciplinary action.

Whilst the overall reduction of errors is welcome, those caused by staff are of the greatest concern and these need to reduce much further. DOS and Care mangers are working with staff to achieve this, through more effective hand-overs and accounting systems. The medication policy is under review (to be completed 31<sup>st</sup> January 2020) with Graham Egan having completed Medications 'Train the Trainer' training in November 2019. The volume of medications handled rose in the first quarter to 7098 [winter], and then fell back to 6279 at year end which is less medications than used in 2018.

The breakdown of medication errors for the reporting period [in both quarters] is as follows

below:

July 2019 - September 2019 Statistics		October 2019 - December 2019 Statistics	
Medication Loss	0	Medication Loss	0
Medication Spillage	5	Medication Spillage	4
Medication Spoilage	0	Medication Spoilage	2
Stock Control	4	Stock Control	0
Incorrect Code Used	2	Incorrect Code Used	0
Incorrect Documentation	4	Incorrect Documentation	3
Medication not Recorded	2	Medication not Recorded	2
Medication Vomited	0	Medication Vomited	0
Refusal to take Medication	0	Refusal to take Medication	0
Missed Medication	3	Missed Medication	1
Adverse Reaction	0	Adverse Reaction	0
Taking with another Substance	0	Taking with another Substance	0
Incorrect Person	0	Incorrect Person	1
Incorrect Medication	0	Incorrect Medication	1
Incorrect Dosage	0	Incorrect Dosage	1
Incorrect Route/Form	0	Incorrect Route/Form	0
Incorrect Time	3	Incorrect Time	3
Medication Omission	5	Medication Omission	1
Medication not Restored	0	Medication not Restored	0
Total Number of Errors for Quarter	28	Total Number of Errors for Quarter	19
Total number of Passes for Quarter	6825	Total number of Passes for Quarter	6279
Percentage of medication errors		Percentage of medication errors	0.30%

### People supported:

One new resident began the early phase of transition in this reporting period – JM. One resident passed away in this reporting period – GC. Two residents swopped rooms (and houses) from AW to LH and vice versa – JH(m) & CK; another resident confirmed their desire to move from LH to AW – RT. Therefore at the end of 2019 there are 4 people supported in Applewood, 6 people supported in Blake House and 5 people supported in Lydia House.

When RT moves in January 2020, there will be a vacancy in Lydia House to be filled with both Applewood Heights and Blake House then being full.

A referral is being sought for Lydia House – the HSE have indicated that subject to funding the person (NO'N) who was declined a placement when JM was offered, will be the new referral. DOS already has referral information concerning NO'N.

### **Environmental Issues:**

All houses are in good working order. Some redecoration is required for Lydia House, and general maintenance for Blake House. There have been some electrical issues (main fuse board tripping) in Applewood Heights which we believe are resolved – though the cause may be an appliance (most likely the dishwasher with an intermittent fault which is very hard to detect when working properly).

### Financial:

Business Cases lodged with the HSE requesting double cover in Blake House to enable safe levels of care/staffing are still awaiting approval. The double cover has been in place since May 2019 for safety reasons. Peacehaven has provided significant information to the HSE to show that PH salaries are low, and that our spending is low and for residents only – therefore the additional funding requested is a valid request.

Admin Officer and PCI financial Manager have separated 'Care' funds from 'Housing' funds; for greater clarity for both arms of the service.

#### Actions:

Actions to be completed	By Whom	Date for
		Completion
Some 'End of life Plans' & 'Advance Health Care' forms to	Key Workers	29.02.2020
be completed.		
Clinical provider required.	HSE/ Board	31.03.2020
DOS and Disability Manager to update and merge the full	M Williams/	30.06.2020
list of polices – including Staff Handbook - and ensure that	M Bowden	

they are in full compliance with both HSE/HIQA, Irish Law		
and PCI.		
Supervision to be completed for all staff – six per annum.	S Murphy/	31.12.2020
	S Kelly/	
	G Egan	
Confirm business cases – and thereby confirm rosters – or	Board/	31.01.2020
take alternative action re safe services and viable service	HSE	
provision.		

### Signed:

Position	Name	Signature
Chair of Board/	Stuart Ferguson	
Provider		
Disability Manager	Melanie Bowden	
		fort
Director of Services /	Michael Williams	Q1-10
Person in Charge		